AUDIT ACTION PLAN 2016/2017 KAROO HOOGLAND MUNICIPALITY

Num ber	Page no	Finding	Classification	Rating	Priority	Preventative Control	2016/17 Financial Statements Actions	Official responsible	Implementation date	Due date	Progress %
Comi	mitment	ts									
1	37	Commitments Limitation of scope	Misstatements in financial statements	Matters affecting the auditor's report	1	Obtain contracts from Lyners and submit to Auditors when the audit of 2017/2018 commence	Adjust commitment disclosure if applicable	Admin Manager	01-Feb-18	31-Mar-18	0%
2	38	Commitments differences between the contract value per commitment schedule and contract	Misstatements in financial statements	Matters affecting the auditor's report	1	Update Commitment Register	Adjust commitment disclosure if applicable	Admin Manager	01-Feb-18	31-Mar-18	0%
Empl	oyee co	sts									
3	74	Employee Costs : Internal control deficiencies noted on recruitment of new employees		Other important matters	2	Ensure internal control deficiencies are corrected when recruitment of employees occur.	None	HR Manager	01-Feb-18	31-Mar-18	0%
4	76	Employee cost: No Human Resources Plan		Other important matters	2	Develop a Human Resources plan	None	HR Manager	01-Feb-18	31-Mar-18	0%
5	77	Employee Cost: No Performance evaluations were undertaken for managers directly accountable to the Municipal Manager	Internal Control	Other important matters	2	PMS to be implemented	None	Municipal Manager	01-Feb-18	30-Jun-18	0%
6	39	Employee cost: No valid employment contracts		Matters affecting the auditor's report	1	Human Resources to compile contract for FJ Lotter	None	HR Manager	01-Feb-18	31-Mar-18	0%
7	78	Employee cost: Appointments: No evidence that the evaluation process for the HR manager position was followed		Other important matters	2	Obtain evaluation process documentation for the appointment of HR manager	None	HR Manager	01-Feb-18	31-Mar-18	0%
Gene	ral IT co										
8	79	Information technology governance- Service level agreements not monitored by management	Internal Control	Other important matters	1	Develop a strategy to monitor service development agreements	None	Accountant Assets and IT	01-Feb-18	31-Mar-18	0%
9	29	Information technology service continuity- No approved backup and retention strategy	Internal Control	Other important matters	1	Develop back-up and retrention strategy	None	Accountant Assets and IT	01-Feb-18	31-Mar-18	0%
10		Program change management- No formally documented and approved processes in place to manage upgrades/updates made to all financial systems	Internal Control	Other important matters	1	Develop processes to manage upgrades to FMS	None	Accountant Assets and IT	01-Feb-18	31-Mar-18	0%
11	82	Security management - No formally approved IT security policy	Internal Control	Other important matters	1	Develop an approved IT security policy	None	Accountant Assets and IT	01-Feb-18	31-Mar-18	0%

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12	83	User access control- No processes in place for independent reviews of the activities of the person responsible for granting user access.	Internal Control	Other important matters	1	Develop processes for independent reviews of the activities of the person responsible for granting user access	None	Accountant Assets and IT	01-Feb-18	31-Mar-18	0%
13	84	User access control-No formally documented and approved process that is used to manage the process of granting users access to modules	Internal Control	Other important matters	1	Document and approve process that is used to manage process of granting user access	None	Accountant Assets and IT	01-Feb-18	31-Mar-18	0%
14	85	User access control- No processes in place to ensure that users access and privileges on all financial systems are periodical reviewed	Internal Control	Other important matters	1	Develop processes that user access and user privileges are reviewed	None	Accountant Assets and IT	01-Feb-18	31-Mar-18	0%
Gove	nance										
15	85	Consequence Management: Non- compliance with MFMA financial misconduct regulations		Other important matters	2	Ensure compliance with MFMA misconduct regulations	None	Municipal Manager	28-Feb-18	31-Mar-18	0%
16	86	Governance: Audit committee is not properly constituted		Other important matters	2	Ensure audit committee is properly constituted	None	Municipal Manager	28-Feb-18	31-Mar-18	0%
17	88	Governance: Audit committee : Non- Compliance with MFMA and Municipal Planning and Performance Management Regulations	Misstatements in financial statements	Other important matters	2	Ensure compliance with MFMA , Municipal Planning and PMS	None	Municipal Manager	28-Feb-18	30-Jun-18	0%
18	41	Consequence Management: Investigations for transgression of laws and regulations relating to unauthorized expenditure, fruitless and wasteful expenditure and irregular expenditure not undertaken		Matters affecting the auditor's report	1	Ensure investigations are undertaken	Adjust unauthorised, fruitless and wasteful expenditure if applicable	Municipal Manager	28-Feb-18	30-Jun-18	0%
19	89	Governance: The municipality does not have an internal audit unit in place		Other important matters	2	Establishment internal audit unit	None	Municipal Manager	28-Feb-18	30-Apr-18	0%
		agement									
20	42	Contract Management: No measures in place to monitor contracts		Matters affecting the auditor's report	1	Develop measures to monitor contracts	None	Admin Manager	01-Feb-18	31-Mar-18	0%
Intern	al Contr	ols									
21		Internal Controls : Policies not approved		Other important matters	2	Develop an approved policies- Refer exception 39	None	HR Manager and Accountant Assets and IT	01-Feb-18	30-Jun-18	0%
Finan	cial Liab	oilities									

Num ber	Page no	Finding	Classification	Rating	Priority	Preventative Control	2016/17 Financial Statements Actions	Official responsible	Implementation date	Due date	Progress %
22	44	Financial Liabilities : Limitation of Scope – Failure to submit requested information within agreed timeframes	Misstatements in financial statements	Matters affecting the auditor's report	2	Obtain information and submit to auditors when auditors commence with 2017/2018 audit.	None	Accountant Expenditure and SCM	01-Feb-18	31-Mar-18	0%
Irregu	lar Expe	enditure					ļ				
23	45	Irregular expenditure: Irregular expenditure understated in the AFS	Misstatements in financial statements	Matters affecting the auditor's report	2	AFS was adjusted	None	Accountant Expenditure and SCM	01-Feb-18	31-Mar-18	100%
24	137	Irregular expenditure not reported to Council, Mayor & Auditor General	Misstatements in financial statements	Other important matters	2	Ensure irregular expenditure are reported to council, mayor and Auditor General	None	Accountant Expenditure and SCM	01-Feb-18	31-May-18	0%
Unaut	horised	l, Irregular, Fruitless and wasteful expen	diture								
25	46	UIF: UIF not prevented		Matters affecting the auditor's report	2	Ensure that UIF expenditure are prevented	None	Accountant Expenditure and SCM	01-Feb-18	30-Jun-18	0%
Consi	ıltants				•	•			•		
26	93	Consultants: Material misstatements identified on work done by consultants	Misstatements in financial statements	Other important matters	2	Develop a consultant monitoring strategy	None	CFO	01-Feb-18	31-Mar-18	0%
	vable a	ssets									
27	94	PPE: Assets are not adequately insured		Other important matters	2	Ensure that assets are adequately ensured	None	Accountant BTO	01-Feb-18	31-Mar-18	0%
28	48	PPE: Land not registered in the name of municipality included in the asset register	Misstatements in financial statements	Matters affecting the auditor's report	1	Ensure that land that is not registered in the name of the municipality be removed from Asset register	None	Accountant Assets and IT	01-Feb-18	31-May-18	0%
29	95	PPE: Land is not complete	Misstatements in financial statements	Other important matters	2	Ensure that land in the name of the municipality is included in the Asset register	None	Accountant Assets and IT	01-Feb-18	31-May-18	0%
30	51	PPE: Work in progress not separately disclosed in notes to the annual financial statements		Matters affecting the auditor's report	1	No action to be taken	None	Accountant Assets and IT	01-Feb-18	30-Jun-18	0%
Intang	jible As	sets									
31	130	Intangible Assets: Additions are overstated	Misstatements in financial statements	Other important matters	2	Ensure that additions to intangible assets are accurate	None	Accountant Assets and IT	01-Feb-18	30-Jun-18	0%
Inven	tory										
32	132	Inventories: There are no systems in place for inventory management	Misstatements in financial statements	Other important matters	2	Develop system for inventory recording	None	Accountant Assets and IT	01-Feb-18	30-Jun-18	0%
Mova	ble ass	ets									

Num	Page						2016/17 Financial	Official	Implementation		Progress
ber	no	Finding	Classification	Rating	Priority	Preventative Control	Statements Actions	responsible	date	Due date	%
33	74	PPE: Assets verification not performed three times a year as per the asset management policy		Matters affecting the auditor's report	2	Policy was adjusted to two times per year.	None	Accountant Assets and IT	01-Feb-18	30-Jun-18	100%
34	133	PPE: Disposals were not authorised by council		Other important matters	2	Ensure that disposals of assets are approved by council	None	Accountant Assets and IT	01-Feb-18	30-Jun-18	0%
35	134	PPE: Incorrect accounting treatment and disclosure of assets written off	Misstatements in financial statements	Other important matters	2	Ensure correct accounting treatments of assets that was written off.	None	Accountant Assets and IT	01-Feb-18	30-Jun-18	0%
36		PPE: Misclassification of assets	Misstatements in financial statements	Matters affecting the auditor's report	1	Ensure correct classification of assets	None	Accountant Assets and IT	28-Feb-18	30-Jun-18	0%
37	135	PPE: Asset reconciliation not performed on a monthly basis		Other important matters	2	Perform asset reconciliation on a monthly basis	None	Accountant Assets and IT	28-Feb-18	30-Jun-18	0%
38	136	PPE: Asset could not be verified	Misstatements in financial statements	Other important matters	2	Ensure that all assets on asset register are verified	None	Accountant Assets and IT	28-Feb-18	30-Jun-18	0%
39	53	PPE: Failure to disclose projects on hold		Matters affecting the auditor's report	1	Ensure that projects that are placed on hold are disclosed in AFS	None	Accountant Assets and IT	28-Feb-18	30-Jun-18	0%
Opera	ating exp	penditure						•			
40	54	Expenditure: Payments not made within 30 days	Misstatements in financial statements	Matters affecting the auditor's report	2	Management to ensure payments are made within 30 days	None	Accountant Expenditure and SCM	01-Feb-18	31-Mar-18	0%
41	60	Expenditure: Incorrect classification of expenses	Misstatements in financial statements	Matters affecting the auditor's report	2	Ensure correct classification of expenses and income	None	Accountant Expenditure and Accountant BTO	01-Feb-18	31-Mar-18	0%
Payal	oles										
42	139	Payables: Deposits Received- Limitation of Scope	Misstatements in financial statements	Other important matters	2	Compile register for geyser deposits	None	CFO	01-Feb-18	31-Mar-18	0%
43	140	Payables: Retentions not complete	Misstatements in financial statements	Other important matters	2	No action to be taken	None	Accountant Expenditure and SCM	01-Feb-18	31-Mar-18	0%
Prede	termine	d objectives									
44		AOPO: The municipality does not have a performance management system in place		Matters affecting the auditor's report	1	Develop and Implement PMS	None	Municipal Manager, Admin Manager and Community Services Manager	01-Feb-18	30-Jun-18	0%

ber	no	Finding	Classification	, and the second	Priority	Preventative Control	2016/17 Financial Statements Actions	Official responsible	Implementation date	Due date	Progress %
45	64	AOPO: Quarterly performance reports not prepared	Misstatements in annual performance report	Matters affecting the auditor's report	1	Develop and Implement PMS	None	Municipal Manager, Admin Manager and Community Services Manager	01-Feb-18	30-Jun-18	0%
46	65	AOPO: Limitation of Scope	Misstatements in annual performance report	Matters affecting the auditor's report	1	Develop and Implement PMS	None	Municipal Manager, Admin Manager and Community Services Manager	01-Feb-18	30-Jun-18	0%
47		AOPO: Annual performance report submitted for audit does not contain measures taken to improve performance	Misstatements in annual performance report	Matters affecting the auditor's report	1	Develop and Implement PMS	None	Municipal Manager, Admin Manager and Community Services Manager	01-Feb-18	30-Jun-18	0%
48		AOPO: Annual Performance Report not aligned to the Service Delivery Budget and Implementation Plan and Integrated Development Plan	Misstatements in annual performance report	Matters affecting the auditor's report	1	Develop and Implement PMS	None	Municipal Manager, Admin Manager and Community Services Manager	01-Feb-18	30-Jun-18	0%
49		AOPO: Proposed amendments to the Integrated Development Plan not advertised to the public for the minimum prescribed period	Misstatements in annual performance report	Other important matters	1	Ensure that the IDP are advertised to the public for the minimum prescribed period	None	Municipal Manager, Admin Manager and Community Services Manager	01-Feb-18	30-Jun-18	0%
50		AOPO: No evidence of consultation with district municipality during the revision of the Integrated Development Plan	Misstatements in annual performance report	Matters affecting the auditor's report	1	Attend consultation meetings with the district relating to the IDP	None	Municipal Manager, Admin Manager and Community Services Manager	01-Feb-18	30-Jun-18	0%
Procu		and Contract Management									
51		SCM: Supply Chain Senior Manager not meeting minimum prescribed competency levels	Non- compliance with regulation	Other important matters	2	Ensure SC manager to meet the minimum prescribed competency levels	None	HR Manager	01-Feb-18	31-Mar-18	0%
52		SCM: Winning bidders not advertised on municipality website and local newspaper	Non- compliance with regulation	Other important matters	2	Publish winning bidders of tenders on website	None	Admin Manager	01-Feb-18	31-Mar-18	0%
53		SCM: Proof of CSD registration was not attached to the payment voucher	Non- compliance with regulation	Other important matters	2	Ensure that the proof of CSD is attached to the payment vouchers	None	Accountant Expenditure and SCM	01-Feb-18	31-Mar-18	0%

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54		SCM: Control framework for infrastructure delivery management not incorporated into SCM Policy	Non- compliance with regulation	Other important matters	2	Develop framework for infrastructure delivery (SIPDM)	None	Technical Manager	01-Feb-18	31-Mar-18	0%
55	147	SCM: Deviation not signed	Non- compliance with regulation	Matters affecting the auditor's report	2	Ensure all deviations are signed and approved	None	Accountant Expenditure and SCM	01-Feb-18	31-Mar-18	0%
56	155	SCM: No tax clearance certificate and CSD history report for award to supplier	Non- compliance with regulation	Other important matters	2	Ensure all awards made consist of a clearance certificate and a CSD report	None	Accountant Expenditure and SCM	01-Feb-18	31-Mar-18	0%
57	148	SCM: Failure to advertise procurement of goods and services	Misstatements in financial statements	Other important matters	2	Ensure the procurement of goods and services above the amount of R30 000 are advertised	None	Accountant Expenditure and SCM	01-Feb-18	31-Mar-18	0%
58	149	SCM: Municipality has no register where bidders sign when submitting a tender document	Non- compliance with regulation	Other important matters	2	Ensure registers for bidders to sign are developed	None	Admin Manager and Accountant Expenditure and SCM	01-Feb-18	31-Mar-18	0%
59	150	SCM: Three quotations were not obtained for the procurement of good and services	Non- compliance with regulation	Other important matters	2	Ensure that quotations are obtained for procurement	None	Accountant Expenditure and SCM	01-Feb-18	31-Mar-18	0%
60	151	SCM: Goods and services not procured through competitive bidding	Non- compliance with regulation	Matters affecting the auditor's report	2	Ensure that goods and services above the amount of R200 000 are procured through a competitive bidding process	None	Accountant Expenditure and SCM	01-Feb-18	31-Mar-18	0%
61	153	SCM: Supplier awarded construction contract and CIDB status is suspended	Non- compliance with regulation	Matters affecting the auditor's report	2	Ensure suppliers CIDB status is active	None	Accountant Expenditure and SCM	01-Feb-18	31-Mar-18	0%
62	155	SCM: No measures put in place to monitor contract performance	Non-compliance with regulation	Matters affecting the auditor's report	2	Ensure measures are put in place to monitor contract performance	None	Admin Manager	01-Feb-18	31-Mar-18	0%
63	154	SCM: Employee did not declare interest	Non- compliance with regulation	Other important matters	2	Ensure that all employees declares their interest	None	HR Manager	01-Feb-18	31-Mar-18	0%

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64	70	SCM: Suppliers did not provide MBD8 declarations	Non- compliance with regulation	Matters affecting the auditor's report	2	Management to ensure that all suppliers invite MBD8 declarations	None	Accountant Expenditure and SCM	01-Feb-18	31-Mar-18	0%
65	156	SCM: Suppliers in service of other state institutions did not declare interest	Non- compliance with regulation	Matters affecting the auditor's report	2	Management to ensure suppliers in service of other state institutions must declare their interest	None	Accountant Expenditure and SCM	01-Feb-18	31-Mar-18	0%
Provi	isions						•	-			
66		Provisions : Leave provision incorrectly classified	Misstatements in financial statements	Matters affecting the auditor's report	2	Was adjusted on AFS	None	CFO	01-Feb-18	31-Mar-18	100%
67		Capitalised Restoration Costs: No accounting policy	Misstatements in financial statements	Other important matters	2	Develop Capital Restoration Cost accounting policy	None	CFO	01-Feb-18	31-Mar-18	0%
Rece	ivables										
68		Receivables: Indigent debtors applications not approved		Other important matters	2	Ensure all indigent applications are improved	None	Accountant Revenue	01-Feb-18	31-Mar-18	0%
69		Receivables: Allowance for impairment: Differences between annual financial statements and auditors recalculation	Misstatements in financial statements	Other important matters	2	Ensure provision for impairments are correctly calculated	None	CFO	01-Feb-18	31-Mar-18	0%
Reve	nue										
70	161	Revenue: Rentals paid by the community and municipal staff are not market related		Other important matters	2	Ensure rentals paid are market related	None	Municipal Manager	28-Feb-18	31-Mar-18	0%
71		Revenue: Rates reconciliation not performed		Other important matters	2	Adjust heading of reconciliation to property rates and debtor reconciliation	None	Accountant Revenue	28-Feb-18	31-Mar-18	0%
72		Revenue: Property register not split into two parts and the property register not published on the website		Other important matters	2	Ensure property register are split in two parts and that the property register is published on the website	None	Accountant revenue and Admin Manager	01-Feb-18	31-Mar-18	0%
73		Revenue: Differences between auditors recalculation and amount disclosed in the annual financial statements	Misstatements in financial statements	Other important matters	2	No action to be taken	None	Accountant Revenue	01-Feb-18	31-Mar-18	100%

Ni be		Page no	Finding	Classification	Rating	Priority	Preventative Control		Implementation date	Due date	Progress %
	74		for rentals of municipal properties		Other important matters		Ensure contracts for rentals of municipal properties are in place	 Admin Manager	01-Feb-18	31-Mar-18	0%
	75				Other important matters	2	Remove municipal property that was sold from asset register	Accountant Revenue and Accountant Assets and IT	01-Feb-18	30-Jun-18	0%

SJ Myburgh		
Acting Municipal Manager		